

**Sonae Indústria, SGPS, SA**  
Lugar do Espido, Via Norte  
Apartado 1096  
4470-177 Maia Portugal



Telefone (+351) 22 010 04 00  
Fax (+351) 22 010 04 36  
[www.sonaeindustria.com](http://www.sonaeindustria.com)

*(Translation from the Portuguese original)*

Chairman of the Board of the Shareholders'  
General Meeting of SONAE INDÚSTRIA, SGPS,  
S.A.

**Item no. 4**

**PROPOSAL**

We propose to ratify the co-option performed by the Board of Directors, on the twelve of November two thousand and fourteen, of Carlos António Rocha Moreira da Silva, to fulfil the vacancy on the Board of Directors occurred in result of the resign of João Paulo dos Santos Pinto, as stated in the commercial registration certificate of the company (attached to the present proposal is a part of the commercial certificate which contains these inscriptions).

Moreover, we propose to settle the guarantee of the Director elected in € 250,000 (two hundred and fifty thousand euros), by any of the means permitted by law.

Furthermore, we propose that the Director elected is authorised to hold positions in the management body of companies, directly or indirectly, hold by the company Efanor Investimentos, SGPS, S.A.. No limit shall apply to the access to sensitive information in the terms and for the effects of no. 4 of Article 398 of the Companies Code.

The information established on d) no. 1 of Article 289 of the Companies Code is attached to this proposal.

Maia, March 6<sup>th</sup>, 2015

On behalf of the Board of Directors,

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(Paulo Azevedo)

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(Rui Correia)



**Insc.25 AP. 4/20141218 13:14:27 UTC - DESIGNAÇÃO DE MEMBRO(S) DE ORGÃO (S) SOCIAL(AIS)**

ÓRGÃO(S) DESIGNADO(S):

CONSELHO DE ADMINISTRAÇÃO:

Nome/Firma: CARLOS ANTONIO ROCHA MOREIRA DA SILVA  
NIF/NIPC: 107139090  
Cargo: Vogal  
Residência/Sede: Rua de Timor, 133  
4150 - 729 Porto

Prazo de duração do(s) mandato(s): 2012/2014  
Data da deliberação: 12 de Novembro de 2014- CA

Por cooptação

2ª Conservatória do Registo Predial/Comercial da Maia  
*O(A) Ajudante por delegação, José Pedro David Ferreira*

**Av.1 AP. 3/20131121 10:53:23 UTC - CESSAÇÃO DE FUNÇÕES DE MEMBROS DO(S) ORGÃO(S) SOCIAL(AIS)**

CONSELHO DE ADMINISTRAÇÃO:

Nome/Firma: JOÃO PAULO DOS SANTOS PINTO  
NIF/NIPC: 189621028  
Causa: Renúncia  
Data: 20131031

2ª Conservatória do Registo Predial/Comercial da Maia  
*O(A) Ajudante, João Baptista Martins Carneiro*



## CV

**Name:** Carlos António Rocha **Moreira da Silva**

**Place and Date of Birth:** Porto, 12/08/1952 (Portugal)

**Civil Status:** married

### **Academic Qualifications:**

- Degree in Mechanical Engineering - Universidade do Porto (Portugal)
- MSc in Management Sciences and Operational Research – University of Warwick (UK)
- Phd in Management Sciences – University of Warwick (UK)

### **Professional Activities:**

Between 1982 and 1987:

- Auxiliary professor of Faculdade de Engenharia da UP

Between 1987 and 1988:

- Director of EDP, Electricidade de Portugal, E.P.

Between 1988 and 2000:

- Several positions in companies of Sonae Group / Sonae Indústria Group

Between 2003 and 2005:

- Chairman of the Executive Committee of Sonae Indústria, SGPS, S.A., as well as director of other companies of Sonae Indústria Group

Between 2005 and 2012:

- Member of Advisory Board of 3i Spain

Between 2009 and 2012:

- Member of the Supervisory Board of Jerónimo Martins Dystrybucja S.A.

Between 2010 and 2014:

- Chairman of the Board of Directors of La Seda de Barcelona, S.A.

### **Positions held currently:**

- Chairman of BA Group
- Member of the Board of Directors of Banco BPI
- Member of the Management of Cotec Portugal
- Non-Executive Director of Sonae Indústria, SGPS, S.A.

### **Sonae Indústria's shares:**

Does not hold any shares of Sonae Indústria, SGPS, SA